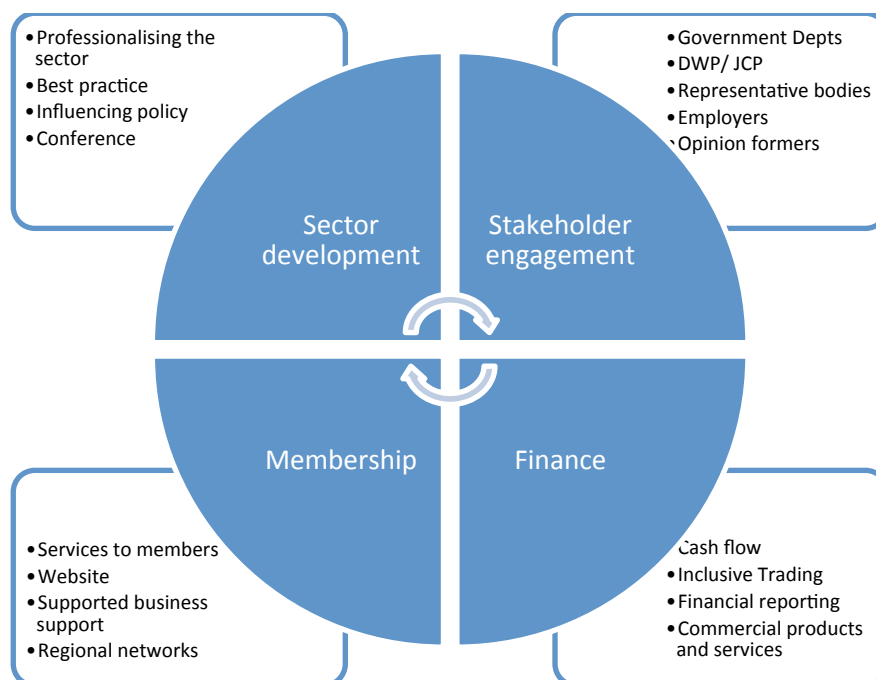


The role of the BASE NEC



There is a real challenge in working out how trustees can best support a minimally staffed organisation, especially when most trustees or board members (in our case NEC members) work full-time, are physically distanced from the company HQ and sometimes have limited experience when it comes to exercising strategic oversight.

To ensure the NEC is working to best effect to help the CEO it will aim to use its three NEC meetings each year to provide a combination of:

1. Support
2. Scrutiny
3. Challenge

To support the NEC in carrying out their role in relation to the governance of the organisation, at each NEC meeting the CEO:

1. Reports on 'progress to date' and 'where we're up to' in each of the four operational areas set out above.
2. Sets out the CEO's proposed direction of travel from here - where to, how and how fast.
3. Spells out what is needed from the meeting, whether that is simple approval, or ideas, or discussion and debate around possible options.

Paul Wilson
Chair